



Full Professor with HDR qualification Barbara CAEMMERER

Academic Department: Marketing and Retailing Email: barbara.caemmerer@essca.fr

RESEARCH INTERESTS

- International Marketing Communications
- Marketing
- Services Marketing and Management
- Management of Franchising Systems
- Development of SMEs
- ICT Innovation for Sustainability

TEACHING DOMAINS

- Principles of Marketing
- Services Marketing and Management
- Marketing and Management Strategy
- Marketing Communications
- Research Methodology
- Marketing Research

EDUCATION

Highest degree	•
2014	Higher Doctorate (Habil.). The Improvement of Service Management Practices and their Application to the Public Sector, Université Panthéon-Sorbonne - Paris 1, France
2007	PGDip in Research Methods / PGCert in Advanced Academic Studies, University of Strathclyde, United Kingdom
2006	PhD, Marketing. Funded by Scottish Enterprise (economic development agency), University of Strathclyde, United Kingdom The Management of Customer Feedback in the Development of Service Orientation in the Public Sector / Gestion de la mesure de la performance dans le développement de l'orientation service dans le secteur public
2002	BA Honours in Marketing and Psychology, University of Strathclyde, United Kingdom

CERTIFICATIONS

2007	Postgraduate Certificate: Advanced Academic Studies (Research and Teaching), University of Strathclyde, United Kingdom
1998	Certificate as a trainer for commercial professions, German Chamber of Commerce and Industry, -, Germany
1998	Vocational training as advertising executive, DDB Worldwide/German Chamber of Commerce and Industry, -, Germany
1995	Professional training as public relations officer, AGM Advertising Agency, -, Germany

PROFESSIONAL EXPERIENCE

Academic experience and positions

Since 2024	Associate researcher, LAREQUOI, France
Since 2014	Professor Habil., ESSCA School of Management, France
2011 - 2014	Full Professor, ESSCA School of Management, France
2010 - 2011	Associate Professor, ESSCA School of Management, France
2006 - 2010	Assistant Professor, University of Strathclyde, United Kingdom

Professional experience

2005 - 2006	Consultant – Development and Regeneration Services, Glasgow City Council, United Kingdom
2002 - 2005	Researcher – Customer Relations in Economic Development, Scottish Enterprise, United Kingdom
2000 - 2000	Strategic Planning in Marketing Communications, BBDO, Mexico
1999 - 1999	Public Relations in the Music Industry, BMG, Germany
1995 - 1998	Account Management and Strategic Planning in Marketing Communications, DDB Needham, Germany
1994 - 1995	Public Relations Agency, AGM, Germany

INTELLECTUAL CONTRIBUTIONS

Peer-reviewed Articles

BOULAY, J., CAEMMERER, B., CHANUT, O., CHAUDEY, M. and FADAIRO, M. (2023). It takes two to tango: a taxonomy of franchise success determinants. *International Journal of Retail and Distribution Management*, 51(6), pp. 807-825.

CAEMMERER, B., GOERNE, J. and MULKI, J.P. (2021). Consequences of managerial indecisiveness. *International Journal of Bank Marketing*, 39(6), pp. 1025-1045.

BOULAY, J., CAEMMERER, B., EVANSCHITSKY, H. and DUNIACH, K. (2020). Multi-unit franchising from franchisor and franchisee perspectives: Antecedents, outcomes and the optimal mini-chain size. *Journal of Business Research*, 113, pp. 49-58.

LYNN, T., MUZELLEC, L., CAEMMERER, B. and TURLEY, D. (2017). Social network sites: early adopters' personality and influence. *Journal of Product and Brand Management*, 26(1), pp. 42-51.

BOULAY, J., CAEMMERER, B., EVANSCHITZKY, H. and DUNIACH, K. (2016). Growth, Uniformity, Local Responsiveness, and System-Wide Adaptation in Multi-Unit Franchising. *Journal of Small Business Management*, 54(4), pp. 1193-1205.

- HARKER, M., CAEMMERER, B. and HYNES, N. (2016). Management Education by the French Grandes Ecoles Past, Present and an Uncertain Future. *Academy of Management Learning and Education*, 15(3), pp. 549-568.
- EVANSCHITZKY, H., CAEMMERER, B. and BACKHAUS, C. (2016). The Franchise Dilemma: Entrepreneurial Characteristics, Relational Contracting and Opportunism in Hybrid Governance". *Journal of Small Business Management*, 54(1), pp. 279-298.
- PRIETO, M., CAEMMERER, B. and BALTAS, G. (2015). Using a Hedonic Price Model to Test Prospect Theory Assertions: The Asymmetrical and Nonlinear Effect of Reliability on Used Car Prices. *Journal of Retailing and Consumer Services*, 22, pp. 206-212.
- STAN, V. and CAEMMERER, B. (2015). The Development And Management Of Organisational Partner Satisfaction. *Journal of Applied Business Research*, 31(1), pp. 47-60.
- CAEMMERER, B. and MOGOS-DESCOTES, R. (2014). Achieving Relational Objectives through Sponsorship. *Journal of Applied Business Research*, 30(6), pp. 1767-1784.
- MULKY, J., CAEMMERER, B. and HEGGDE, G. (2014). Leadership Style, Employee Work Effort and Job Performance: The Influence of National Culture. *Journal of Personal Selling and Sales Management*, 35(1), pp. 3-22.
- HYNES, N.B., CAEMMERER, B., MARTIN, E. and MASTERS, E. (2014). Use, Abuse or Contribute! : A Framework for Classifying How Companies Engage With Country Image. *International Marketing Review*, 31(1), pp. 79-97.
- PRIETO, M. and CAEMMERER, B. (2013). An Exploration of Factors Influencing Car Purchasing Decisions. *International Journal of Retail and Distribution Management*, 41(10), pp. 738-764.
- CAEMMERER, B. and DEWAR, A. (2013). A Comparison of Private and Public Sector Performance. *Journal of Applied Business Research*, 29(5), pp. 1451-1458.
- STAN, V., CAEMMERER, B. and CATTAN-JALLET, R. (2013). Customer Loyalty Development: The Role of Switching Costs. *Journal of Applied Business Research*, 29(5), pp. 1541-1554.
- KUHNLE, J., CAEMMERER, B. and MULKI, J. (2012). The Two Minds of the Buyer: The Difference in Expectations and Perceptions towards Sales Personnel in Turbulent Market Contexts. *Journal of Customer Behavior*, 11(2), pp. 167-179.
- CARO, A., MAZZON, J.A., CAEMMERER, B. and WESSLING, M. (2012). Inovativade, Envolvimento, Attitude e Experiencia na Adoção da Compra On-line. *RAE*, pp. 568-584.
- CAEMMERER, B. and MOGOS-DESCOTES, R. (2011). The Effectiveness of Sponsorship in Legitimacy Formation The Moderating Role of Pre-Existing Consumer Attitudes. *Advances in Consumer Research (Proceedings)*.
- HENLEY, N., RAFFIN, S. and CAEMMERER, B. (2011). The Application of Marketing Principles to a Social Marketing Campaign. *Marketing Intelligence and Planning*, 29(7), pp. 697-706.
- CAEMMERER, B. and WILSON, A. (2011). An Exploration of the Service Orientation Discrepancy Phenomenon in a Public Sector Context. *Service Industries Journal*, 31(5), pp. 355-370.
- CAEMMERER, B. and WILSON, A. (2010). Customer Feedback Mechanisms and Organisational Learning in Service Operations. *International Journal of Operations and Production Management*, 30(3), pp. 288-311.
- CAEMMERER, B. (2009). The Planning and Implementation of Integrated Marketing Communications. *Marketing Intelligence and Planning*, 27(4), pp. 524-538.

CAEMMERER, B. and BANERJEE, M. (2009). Understanding Service Relationship Management in the Private and the Public Sector. *Journal of Relationship Marketing*, 8(1), pp. 68-79.

EVANSCHITZKY, H., IYER, G.R. and CAEMMERER, B. (2008). Dimensions of Satisfaction in Retail Settings: A Research Note. *Journal of Relationship Marketing*, 7(3), pp. 275-285.

Editorially-Reviewed Articles

CAEMMERER, B. and SADIK-ROZSNYAI, O. (2021). Special Issue Editorial: Customers and Innovation. *Journal of Customer Behavior*, 20(3), pp. 169-172.

LESAGE, X. and CAEMMERER, B. (2018). Entretien: Notre incubateur est aussi une porte d'entrée vers un écosystème riche. *Entreprendre & Innover*, 36(1), pp. 10-17.

Chapters in book

CAEMMERER, B. (2009). Renault: How a Sausage, a Sushi Roll, a Crispbread and a Baguette Have Affected Car Sales in Europe. In: Armstrong, Kotler, Harker and Brennan eds. *Marketing: An Introduction, European Edition*. 1st ed. Montreuil: Pearson.

Conference proceedings

SADIK-ROZSNYAI, O., CAEMMERER, B. and BERTRANDIAS, L. (2023). Consumer Willingness to Invest Effort in Complex Technology-Based Self-Service: An Abstract. In: *Jochims, B., Allen, J. (eds) Optimistic Marketing in Challenging Times: Serving Ever-Shifting Customer Needs. AMSAC 2022. Developments in Marketing Science: Proceedings of the Academy of Marketing Science.* Cham: Springer Cham, pp. 163–164.

CAEMMERER, B. and HYNES, N.B. (2022). Antecedents and Consequences of Market Orientation in Micro Organisations: An Abstract. In: From Micro to Macro: Dealing with Uncertainties in the Global Marketplace - Proceedings of the 2020 Academy of Marketing Science (AMS) Annual Conference. Cham: Springer, Cham, pp. 225-226.

BOULAY, J., CAEMMERER, B., EVANSCHITZKY, H. and DUNIACH, K. (2014). Antecedents and Consequences of Multi-unit Franchising. In: *AMA Educators Proceedings*. Proceedings - AMA.

PRIETO, M., CAEMMERER, B. and BALTAS, G. (2014). Using a Hedonic Price Model to Test Prospect Theory Assertions: The Asymmetrical and Nonlinear Effect of Reliability on Used Car Prices. In: *AMA Educators Proceedings Volume 25*. Orlando: Proceedings - AMA, pp. N4.

CAEMMERER, B. and EVANSCHITZKY, H. (2010). Roads to Customer Performance: Investing Wisely in the Service-Profit Chain. In: *AMA Educators Proceedings*. Proceedings - AMA, pp. 149-151.

Conference paper (with selection committee)

CAEMMERER, B., STAN, V. and RUSSOLILLO, G. (2024). Drivers of SME Sustainability Orientation: An Institutional Theory Perspective. In: BAM Conference - British Academy of Management. Nottingham.

CAEMMERER, B. and SADIK-ROZSNYAI, O. (2023). The Value-Needs Matrix for Market-Based Social Sustainability in Digital Services: Structured abstract. In: AMS World Marketing Congress. Canterbury.

SADIK-ROZSNYAI, O. and CAEMMERER, B. (2023). Ex-Ante Motivations of Successful Online Learning Service Users: Structured Abstract. In: AMS World Marketing Congress. Canterbury.

PÉREZ CABAÑERO, C., CAEMMERER, B. and VIZCARRA, A. (2023). Resistance to Innovation and Usage Intention of Voice Assistants: Privacy Concerns as a Moderator. In: 22nd International Congress on Public and Nonprofit Marketing. Veszprém.

SADIK-ROZSNYAI, O., CAEMMERER, B. and BERTRANDIAS, L. (2022). Consumer willingness to

Invest Effort in Complex Technology-Based Self-Service. In: AMS Annual Conference. Monterey.

SCHÄFER, B., CAEMMERER, B. and FUCHS, L.C. (2022). Crisis initiated Changes in the Business Model of Small and Medium Enterprise. In: AMS Annual Conference. Monterey.

SADIK-ROZSNYAI, O. and CAEMMERER, B. (2021). ICT-Supported Business Model Innovation for Sustainability", In: EMAC. Madrid, Online.

CAEMMERER, B. and HYNES, N. (2020). Antecedents and Consequences of Market Orientation in Micro Organizations. In: AMS Annual Meeting. Coral Gables, Online.

CAEMMERER, B. and LESAGE, X. (2019). Entrepreneurial Process and Ecosystem Development. In: Workshop Repenser l'Accompagnement Entrepreneurial, 2e édition. Laval.

CAEMMERER, B. and LESAGE, X. (2019). Exploring the entrepreneurial process through an ecosystem lens. In: 4th Annual Entrepreneurship as Practice Conference and PhD Symposium. Audencia, Nantes.

STEGEMANN, N., CAEMMERER, B. and SADIK-ROZSNYAI, O. (2019). Academic confidence in blended learning. In: ANZMAC 2019 Conference. Wellington.

CAEMMERER, B. and LESAGE, X. (2018). L'orientation de marché et l'orientation entrepreneuriale : Contribution d'un incubateur. In: Workshop de recherche sur l'accompagnement entrepreneurial, 1e édition. UCL (campus de Mons).

CAEMMERER, B., BROCK, C., EVANSCHITZKY, H. and ALEXANDER, M. (2016). Public Service Satisfaction, Citizen Trust and Participation. In: Academy of marketing Science World Marketing Congress. Paris.

LYNN, T., MUZELLEC, L. and CAEMMERER, B. (2014). Early Adopters of Twitter and Google+: Validation of a Theoretical Model of Early Adopter Personality and and Social Network Site Influence. In: International Conference on Web and Social Media (ICWSM). Ann Arbor (MI), United States of America.

BROCK, C., MEIK, J., CAEMMERER, B. and EVANSCHITZKY, H. (2013). Public Sector Complaint Management – A Missing Perspective in Service Research, In: Frontiers in Service Conference. Taipei.

HYNES, N., CAEMMERER, B. and MARTIN, E. (2012). Exploit, Neglect, Develop, Live – A Typology of Country Image Use in Company Branding. In: AMS Cultural Perspectives in Marketing. Atlanta (GA).

PRIETO, M. and CAEMMERER, B. (2012). Testing for prospect theory in the second hand car market: a hedonic price analysis. In: 19th International Conference of the European Institute of Retailing and Services Studies (EIRASS). Vienna.

BROCK, C., MEIK, J., CAEMMERER, B. and EVANSCHITZKY, H. (2012). Encouraging Citizen Participation – Complaint Stimulation and Complaint Handling in the Public Sector. In: EMAC. Lisbon.

CAEMMERER, B. and STAN, V. (2012). Antecedents of Organisational Partner Satisfaction in a Public Sector Context. In: EMAC. Lisbon, Portugal.

BOULAY, J., CAEMMERER, B., DUNIACH, K. and EVANTCHVISKY, H. (2011). La multi-franchise, une alternative stratégique de développement des réseaux. In: Les Entretiens de la Franchise. MEDEF, Paris.

CAEMMERER, B. and MULKI, J. (2011). The Two Minds of the Buyer: The Difference in Expectations and Perceptions towards Sales Personnel in Turbulent Market Contexts. In: Industrial

Marketing and Purchasing Group (IMP) Conference. Glasgow.

EVANSCHITZKY, H., CAEMMERER, B. and BROCK, C. (2011). A Multi-Level Study on Franchisee- and System-Level Antecedents of Opportunism and Satisfaction. In: WMC. Reims.

PRIETO, M. and CAEMMERER, B. (2011). Differing Online Pricing Strategies for Similar Products – The Effect of Sellers' Personal Involvement. In: European Institute of Retailing and Service Studies Conference (EIRASS). San Diego.

CAEMMERER, B. and STAN, V. (2011). The Development of Organizational Partner Orientation. In: Academy of Marketing Science (AMS) Conference. Coral Gables, USA.

HYNES, N., CAEMMERER, B. and MASTERS, E. (2011). The Use of Sustainable Country Images in Organizational Branding. In: AMS. Coral Gables (FL), USA.

EVANSCHITZKY, H. and CAEMMERER, B. (2011). The Franchise Dilemma: Agent Motivations, Contracting, and Opportunism in Hybrid Governance. In: AMS. Coral Gables (FL), USA.

CAEMMERER, B. and MOGOS-DESCOTES, R. (2011). The effectiveness of Sponsorship in Legitimacy Formation - the moderating role of pre-existing consumer attitudes. In: Advances in Consumer Research (ACR). St Louis (MO), USA.

CAEMMERER, B. and DEWAR, A. (2010). A Comparison of Service Quality Expectations and Perceptions in the Public and the Private Sector. In: EMAC. Copenhagen.

CAEMMERER, B. (2010). Solution Orientation: Theoretical Frameworks, Practical Applications and Challenges. In: AMS, Special Session. Portland (OR), USA.

CAEMMERER, B. and MARCK, M. (2009). The Impact of Isomorphic Pressures on the Development of Organisational Service Orientation in Public Services. In: ANZMAC. Melbourne.

CAEMMERER, B., CENTENO, E. and MARCK, M. (2009). The Development of Internal Trust in Service Branding – A Comparison of Large Organisations and SMEs. In: WMC. Oslo.

CAEMMERER, B. and WILSON, A. (2009). Contribution of User Feedback Mechanisms to Organisational Learning. In: EMAC. Nantes.

CAEMMERER, B. and BANERJEE, M. (2008). Inter-Sectoral Isomorphism – The Assimilating Service Orientation of Public and Private Sector Organisations. In: EMAC. Brighton.

CAEMMERER, B. and WILSON, A. (2007). An Evaluation of Customer Feedback Mechanisms in the Public Sector, In: BAM. Warwick.

CAEMMERER, B. and WILSON, A. (2007). An Investigation into the Service Orientation Discrepancy Phenomenon in a Public Sector Setting. In: AM. Surrey.

CAEMMERER, B. and WILSON, A. (2007). The Development of an Externally Driven Organisational Service Orientation in the Public Sector. In: EMAC. Reykjavik.

WILSON, A. and CAEMMERER, B. (2005). Managing Customer Satisfaction Surveys and Effective Service Measurement. In: BAM. Oxford.

Research / consulting reports

BOULAY, J., CAEMMERER, B., DUNIACH, K. and EVANTCHIVSKY, H. (2011). Le recours à l'option multi-unités dans le développement d'un réseau de franchise : modèles décisionnels et avantages compétitifs.

Presentation in a research seminar

CAEMMERER, B. and STAN, V. (2023). Action research that balances the perspectives of businesses and consumers by reducing e-mail fatigue. In: Séminaire du groupe de recherche Marketing and Retailing. ESSCA School of Management, Angers.

RESEARCH ACTIVITIES

Editorial activities

Editorial board of scientific journals

Since 2015	Editorial Review Board Member, Journal of Custo	mer Behaviour
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2021 - 2024 Associate Editor, Recherche et Applications en Marketing (French edition)

2020 - 2020 Guest editor, special issue 'Customers and Innovation', Journal of Customer Behaviour

Reviewer for an academic or professional publication

Since 2023	Ad-hoc reviewer.	British Journal of Management
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Since 2023 Ad-hoc reviewer, Journal of Business Research

2023 - 2024 Ad-hoc reviewer, Marketing Intelligence and Planning

Service to the academic discipline

Active member of a recognised scientific or academic association

Since 2008 Member, Advanced HE, United Kingdom

Service to the institution

Active participation in an event organised by the institution

2024 - 2024 Data Lab meeting on Al and education, ESSCA School of Management, France

Service to the academic discipline

Reviewing activities for an academic conference

Since 2023 Ad-hoc reviewer, annual conference, World Marketin	ng Congress
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Since 2023 Ad-hoc reviewer, annual conference, British Academy of Management (BAM), United Kingdom

Since 2019 Ad-hoc reviewer, annual conference, European Marketing Academy (EMAC), Belgium

Since 2019 Ad-hoc reviewer, annual conference, Academy of Marketing Science (AMS), United States of America

Since 2019 Ad-hoc reviewer, annual conference, American Marketing Association (AMA), United States of America

Since 2019 Ad-hoc reviewer, annual conference, Australia and New Zealand Marketing Academy (ANZMAC), Australia

Scientific committee of an academic conference

2021 - 2021 Select Scientific Committee, 37th International Congress, Association Française du Marketing (AFM), France

Membership in an academic association

Since 2009	Professional	affiliation,	American	Marketing	Association	(AMA),	United	States	of
	America								

Since 2009 Professional affiliation, Academy of Marketing Science (AMS)

Since 2009 Professional affiliation, European Marketing Academy (EMAC)

PhD Supervision

Since 2023, Doctoral Advisory Committee

V. FOSSE, In progress, The influence of networks on an entrepreneur's well-being at work. An approach based on the Association Progrès du Management (APM) community, Université de Versailles Saint-Quentin-en-Yvelines - Versailles